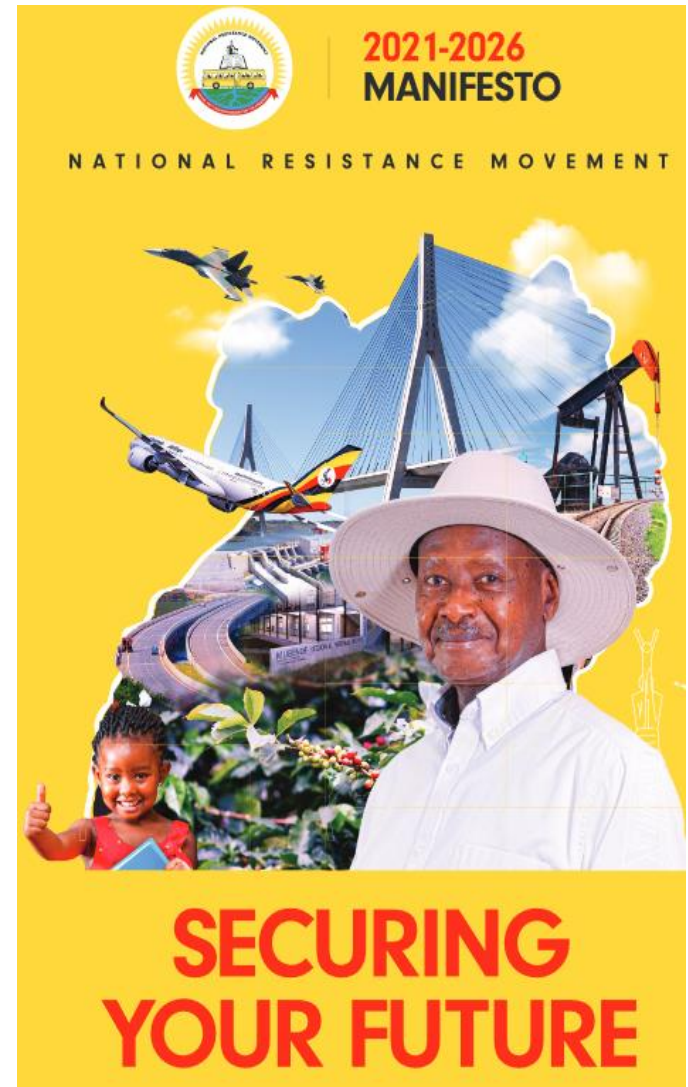


MINISTRY FOR KAMPALA CAPITAL CITY AND METROPOLITAN AFFAIRS

IMPLEMENTATION STATUS OF THE NRM MANIFESTO 2021-2026

PRESENTATION BY:
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STATE MINISTER FOR KAMPALA CAPITAL
CITY AND METROPOLITAN AFFAIRS

MAY 2023



The Ministry for Kampala Capital City and Metropolitan Affairs

The mandate of the Ministry for Kampala Capital City and Metropolitan Affairs is derived from Article 5(4) of the 1995 Constitution of the Republic of Uganda which provides that Kampala Capital City shall be governed by the Central Government. Sections 21 and 79 of the KCC (Amendment) Act, 2020 further gave the Ministry the mandate of coordinating physical planning in GKMA and oversight over KCCA.

Cabinet under Min. No, 132 CT. (2020) gave MKCC&MA the Mandate of coordinating the Greater Kampala Economic Development Strategy 2020-2030 whose focus is on:



- i. Competitive economic infrastructure.
- ii. Environmental assets conservation and protection.
- iii. Business support to transform the informal sector, the youth, and economic cluster growth.
- iv. A unique center for tourism.
- v. Effective city and local government service delivery.



In implementing the above mandate, the Ministry has registered the following achievements:

- i. Physical Planning: the Ministry embarked on a 4 Year Project of development of Greater Kampala Master Plan with support from JICA. The process is in progress with the Plan focusing on:
 - a. Urban Spatial Structure.
 - b. Transport and Land Use.
 - c. Environment, Wetland, Drainage and Land Use.
 - d. Electricity, Water supply and Solid Waste Management for future Urban Development.
 - e. Local level Detailed Plans.



ii. Coordination of Greater Kampala Metropolitan Area Urban Development Program (GKMA-UDP): the Ministry with support from the World Bank embarked on development of GKMA-UDP which focuses on: Mobility and Accessibility; Environment and Resilience; Job Creation; and Institutional Strengthening for Capacity Enhancement in GKMA.



The implementation progress is at prefeasibility, feasibility and design studies while the Government approval process is at Parliamentary level.

iii. The Ministry has carried out continuous monitoring of Government programs in GKMA focusing on strategies of market management; development of Solid Waste Management Strategy with support from GGGI; PDM; Emyoga and other GoU Programs in the Metropolitan Area.

The GKMA Entities that include KCCA and Local Governments of: Wakiso, Mpigi and Mukono District Local Governments, and their respective Municipalities of:



Mukono; Nansana; Kira; Makindye-Ssaabagabo; and Entebbe carryout implementation of Government Programs whereas MKCC&MA plays a coordination role to ensure effective implementation.

Major Challenges

i. Inadequate development budget

Recommendations

i. Follow up with MoFPED to ensure provision of adequate funds.



KCCA's Role in the NRM Manifesto

Manifesto Pledges for KCCA (Pg 54)

1. Solve the problem of traffic and congestion by using a rapid bus transit system, light rail system, flyovers, development of pedestrian, boda-boda and bus lanes
2. Increase the budget for roads and other infrastructure projects within the GKMA to improve connectivity and overall urban development
3. Rehabilitation of existing paved roads
4. Construction of four street bridges (three for pedestrians and one key bridge for vehicles)

KCCA's Role in the NRM Manifesto

Manifesto Pledges for KCCA

5. Reconfigure and/or signalize several junctions in the city, including Nateete, Nakawa, Wandegeya, Jinja road – Lugogo Bypass, Upper Kololo, Lugogo Bypass-Naguru Road and Upper Kololo – Wampewo, Makerere Hill, Yusuf Lule Road (Fairway Hotel) and Hoima Road (Bakuli – Nakulabye)
6. Implement projects to improve drainage in Lubaga, Central, Makindye and Nakawa divisions
7. Street Lighting in Kampala
8. Building Markets
9. Revenue collection

1. Solve the problem of traffic and congestion by using a rapid bus transit system, light rail system, flyovers, development of pedestrian and boda boda and bus lanes

- Manifesto pledge not yet achieved on;
 - **Rapid bus transit system**
 - **Light rail system**
 - **Development of pedestrian and boda-boda and bus lanes**

Manifesto Implementation progress

Manifesto Pledge

1. **Solve the problem of traffic and congestion by using a rapid bus transit system, light rail system, flyovers, development of pedestrian and boda boda and bus lanes**

Flyover

- In Kampala, UNRA is implementing Phase 1 of the Kampala Flyover over Kitgum house and Clock tower and dualling of Mukwano road
- The Project is financed by Japan International Cooperation Agency (JICA).
- It commenced in 2019

Manifesto Implementation progress

Manifesto Pledge

2. Increase the budget for roads and other infrastructure projects within the GKMA to improve connectivity and overall urban development

Implementation status

- Budget for road maintenance by URF has been constant over the period FY2021/22 – FY23/24 as follows:

Source	21/22	22/23	23/24
GoU	64.9	78.2	10
URF	26.81	26.81	26.81
External financing	283.26	139.68	119.29

Manifesto Implementation progress

Manifesto Pledge

3. Rehabilitation of existing paved roads (90 km)

Implementation status

- KCCA upgraded/ reconstructed 13.34 kms of GOU funded roads between 2021 and 2022

S/No.		Division	Length (Km)
	ROADS COMPLETED		
1	Reconstruction of Nabulagala rd.	Lubaga	1.6
2	Upgrading of St Peter Church Rd / Kanyanya Road	Kawempe	1.2
3	Upgrading of Bajaber Link	Central	0.35
4	Reconstruction of Mwanga 11 road	Central	1.4
5	Reconstruction Mutungo Tank Road	Nakawa	1.37
6	Construction of walkways on Mutungo Tank Road	Nakawa	1.37
7	Reconstruction of Ntinda II	Nakawa	1.4
8	Reconstruction of Naguru Vale	Nakawa	0.6
9	Upgrading of Froebel Road - Bukoto	Nakawa	0.79
10	Reconstruction Kabalega Close	Nakawa	0.28
11	Upgrading of Misaga Road	Nakawa	0.43
12	Upgrading of George Kimbowa Road	Kawempe	0.4
13	Reconstruction of Naguru Close	Nakawa	0.35
14	Upgrading of Radio Station Road	Makindye	1
15	Upgrading of Kasenya Road	Makindye	0.8
	Total For Road Works Completed		13.34

Manifesto Implementation progress

Manifesto Pledge

3. Rehabilitation of existing paved roads (90 km)

Implementation status

- 14.97 kms of near Completion GoU-Funded Road Projects upgraded

S/No.	Details	Division	Contractor	Length (Km)	Project physical progress as at 31 st March 2023
1	Reconstruction of Lubiri Ring Road	Lubaga	Abubaker Tech. Services	3.5	90.5% On Schedule
2	Upgrading of Zadoki - Lasto Lukoma Road	Kawempe	Stirling Civil Engineering	3.4	60% On Schedule
3	Upgrading of Kayanja Road	Lubaga	Abubaker Tech. Services	1.16	77.3% Behind Schedule
4	Upgrading of Kizanyiro Road	Kawempe	Kiru General Services	1.2	92% Behind schedule
5	Reconstruction of Mulago Cancer Institute Road and Nyayemuka Road	Kawempe	Ms Texa Solutions	2.3	90% On Schedule
6	Upgrading of St John Church Road in Kanyanya)	Kawempe	Muga Services	1.3	82% On Schedule
7	Upgrading of Malinga Road	Central	Rina One	0.42	80% Behind schedule
8	Upgrading of Katuso Rise Road	Makindye	Lina construction	0.6	75% Behind schedule
9	Reconstruction of Natasha Road	Nakawa	Abubaker Technical services	0.75	93% Behind schedule
10	Upgrading Misaga road	Nakawa	MJ Suppliers	0.34	73%Behind schedule
Total For ongoing Road Works Near Completion				14.97	

Manifesto Implementation progress

Manifesto Pledge

3. Rehabilitation of existing paved roads (90 km)

With funding from the World Bank completed reconstructing **24 kms** of road and signalling **13 traffic junctions** as follows:

1. **Dualling of John Babiha Avenue (1.45 km), Central Division**
2. **Reconstruction of Nakawa-Ntinda Road (2.82 km), Nakawa Division**
3. **Tarmacking of Kulambiro Ring Road/Najeera Spur (5.52 km), Nakawa Division**
4. **Tarmacking of *Kabuusu –Bunamwaya- Lweza Road (8.5 Km)***
5. **Reconstruction of Lukuli Road (7.71Km) including signalisation of Lukuli/ Namasoole/ Kayembe junction**

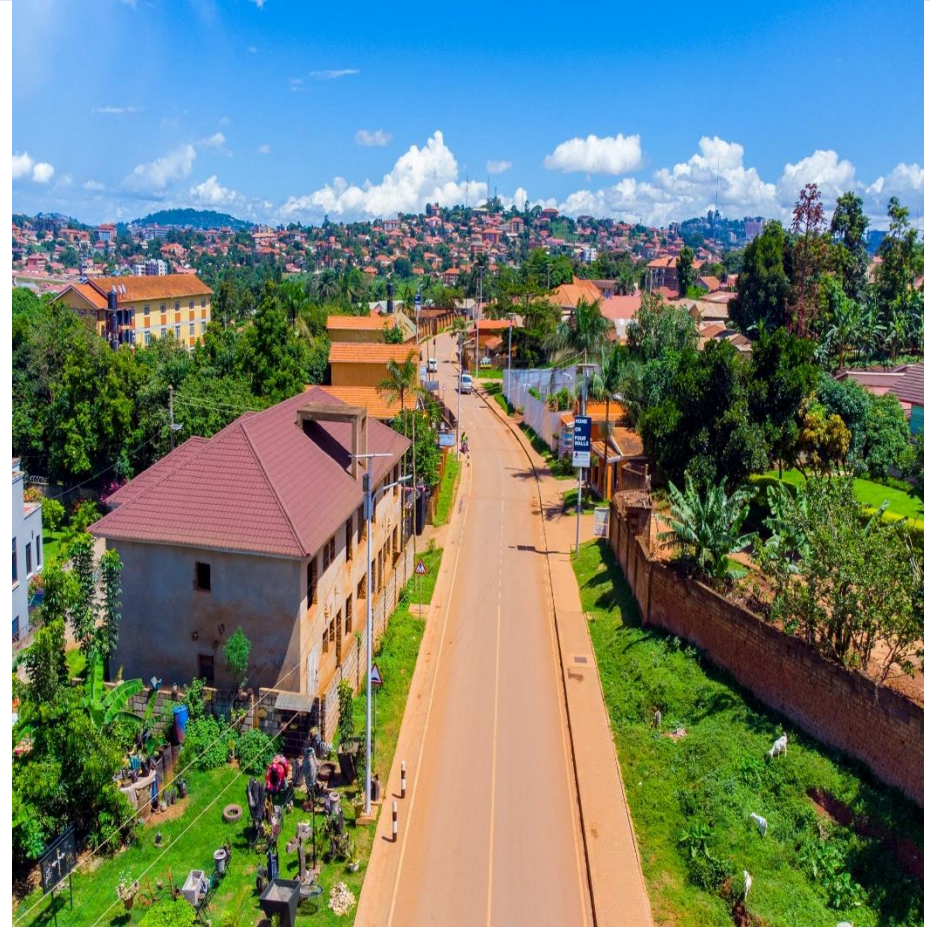
Rehabilitation of existing paved roads



Nakawa-Ntinda Road (2.82 km) and Lukuli Road (7.71Km) - reconstructed

Support to infrastructure Development

Road Works



Kulambiro Ring Road/ Najeera Spur (5.52 km), Nakawa Division tarmacked

Manifesto Pledge

- 4. Construction of four street bridges (three for pedestrians and one key bridge for vehicles)**

Implementation status

1. The construction of steel bridges has been scoped under the Annuity Roads project to be financed by the UK Export Finance Credit.

Manifesto Pledge

5. Reconfigure and/or signalize several junctions in the city, including Nateete, Nakawa, Wandegeya, Jinja road – Lugogo Bypass, Upper Kololo, Lugogo Bypass- Naguru Road and Upper Kololo – Wampewo, Makerere Hill, Yusuf Lule Road (Fairway Hotel) and Hoima Road (Bakuli – Nakulabye)

Implementation status

The 21 junctions that have been signalized and functional:

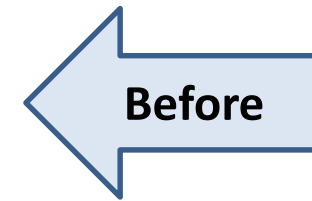
- Nateete,
- Nakawa,
- Wandegeya,
- Jinja road – Lugogo bypass,
- Lugogo bypass – Upper Kololo,
- Lugogo bypass – Naguru road and Upper Kololo – Wampewo,
- (3) junctions along Makerere Hill road,
- Fairway junction,
- three (3) junctions along Kira road,
- (1) junction Bwaise – Mambule along Bombo road,
- (3) junctions along Hoima road (Bakuli– Nakulabye section).

Junction Improvements

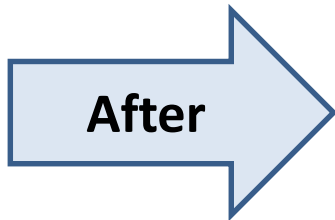


Kira road Junction reconfigured and signalised under the KIIDP II project

Junction Improvements



Bwaise Junction reconfigured and signalised under the KIIDP II project
Signalisation of the junction greatly improved traffic flow along Bombo road



Junction Improvements



Jinja road (Lugogo) Junction reconfigured and signalised with support from JICA

Junction Improvements



3 road junctions and 2 pedestrian crossings were installed along Makerere Hill road under the KIIDP II project

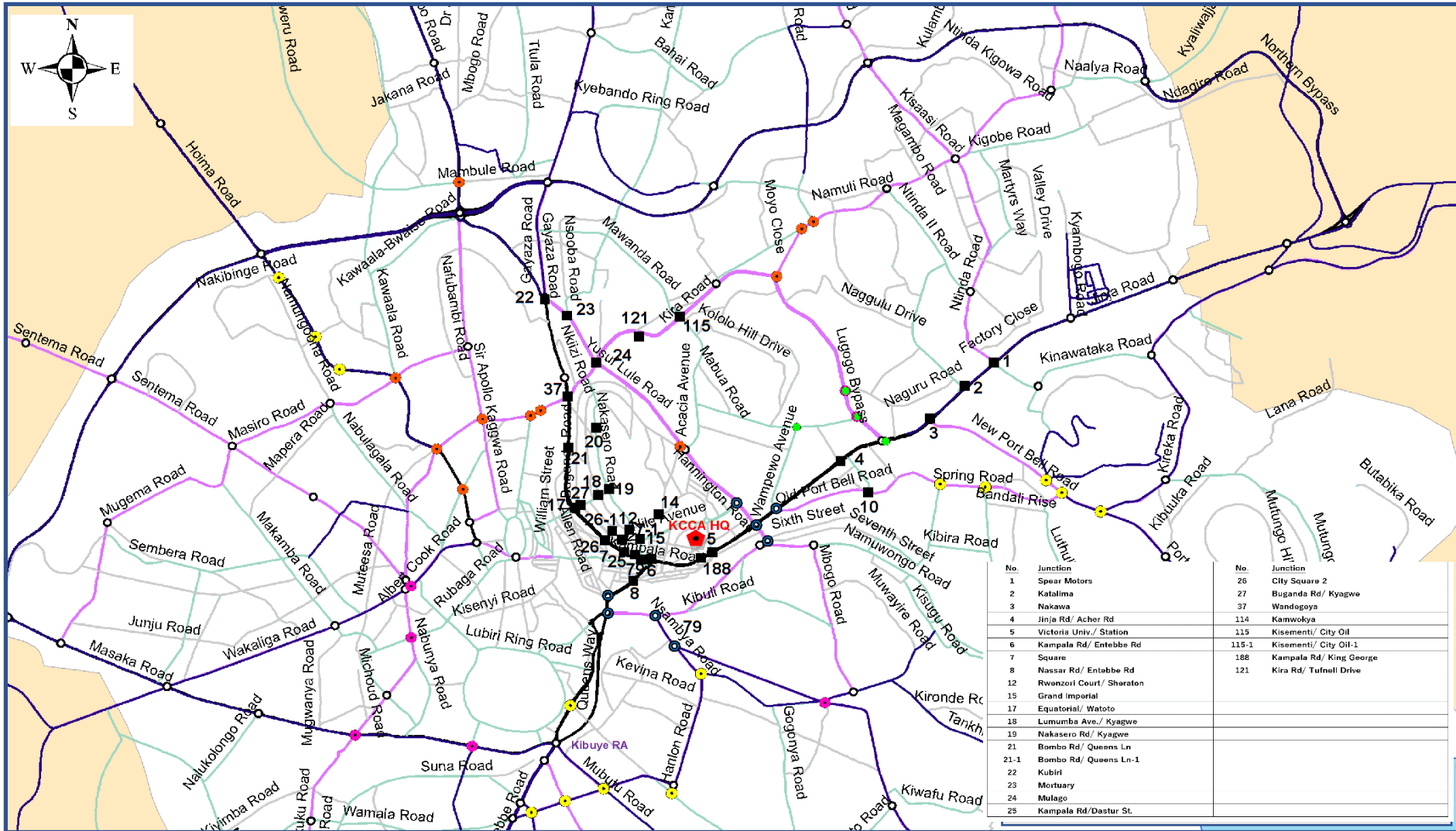
Manifesto Pledge

5. Reconfigure and/or signalize several junctions in the city, including Nateete, Nakawa, Wandegeya, Jinja road – Lugogo Bypass, Upper Kololo, Lugogo Bypass-Naguru Road and Upper Kololo – Wampewo, Makerere Hill, Yusuf Lule Road (Fairway Hotel) and Hoima Road (Bakuli – Nakulabye)

Implementation status

- **KCCA under JICA support project is also:**
 - **Reconfiguring, and signalization 27 junctions across the City**
 - **Undertaking construction of a Traffic Control Centre at City Hall (a 3-level structure with a gross floor area totaling 2,439 square meters)**

Junction Improvements under JICA support



- Proposed Junctions for Japan's Grant
- KIIDP2 Batch1 Junctions
- KIIDP2 Batch2 Junctions (Not Tendered)
- Kampala Flyover Project Junctions
- KIIDP2 Batch2 Junctions
- JICA TC's Pilot Project Junctions

Manifesto Pledge

6. Implement projects to improve drainage in Lubaga, Central, Makindye and Nakawa divisions

- **Implementation Status**
- KCCA has between 2021 to 2023 constructed a total of 9.36 km of City drainages including those near completion.



Completed Drainage works

Manifesto Pledge

6. Implement projects to improve drainage in Lubaga, Central, Makindye and Nakawa divisions

Annex 3: Completed & Ongoing Drainage Works Nearing Completion

S/No.	Details	Division	Length
DRAINAGES COMPLETED			
1	Drainage improvement works in Nakasero	Central	43 m of drains constructed
2	Drainage Improvement Works from Kira Road to Kitante Channel	Central	92 m of drains constructed
3	Drainage Improvement Works on Kifumbira Channel phase 1	Central	647 m of drains completed
4	Drainage improvement works along nasanga, garabuzi community channels in kazo-Angola 11 parish, and kanyanya channel	Kawempe	250 m of drains was constructed
5	Drainage improvement works in Kinoonya Masanafu	Lubaga	132m of drains constructed
6	Drainage improvement works in Nalukolongo 1	Lubaga	374 m of drains constructed
7	Drainage improvement works for Kigaga channel (540m) in Nateete	Lubaga	155m of drains constructed
8	Drainage improvement works in Luby 7 (Nabulagala village)	Lubaga	520m of drains constructed
9	Drainage Improvement Works on Big Sea Channel in Kawaala 1	Lubaga	382 m of drains constructed
10	Drainage Improvement Works for Najja 2 Channel Ndeeba	Lubaga	275 m of drains constructed
11	Drainage Improvement Works Along Kamanya Roadside Channel	Lubaga	718 m of drains constructed
12	Drainage Improvement Works Mapeera Zone – Kiyimba Road Channels	Lubaga	586 m of drains constructed
13	Drainage Improvement Works For Kabowa, Nakulabye Kiwunya And Kawaala Gulusanja Road	Lubaga	150m of drains constructed
14	Drainage Improvement Works For Aggrey And Lunguja Channels	Lubaga	1035 m of drains constructed
15	Drainage Works along Wamala Road Mutundwe Section and Kitebi SS Channel	Lubaga	395 m of drains constructed
16	Drainage Improvement Works along Kayanja Roadside Community Channel Mutundwe II Parish and Njuuki Channel	Lubaga	95m of drains constructed
17	Drainage improvement works on Makamba road	Lubaga	240m of drains constructed

S/No.	Details	Division	Length
DRAINAGES COMPLETED			
18	Drainage Improvement Works on Lubuga ring road in Kibuli	Makindye	188 m of drains constructed
19	Drainage Improvement Works on Sheikh Abdul Lubega road and OK Muwanga road	Makindye	700m of drains constructed
20	Completion of Construction of Kibaati Box Culvert Bridge Works and Auxiliary /Overflow channel on Kibaati Sankara Bridge	Makindye	185m of drains constructed
21	Drainage Improvement Works on Water Pump Lukuli road	Makindye	585m of drains constructed
22	Construction off Fesiti kiziri roadside drainage and Naguru culvert crossing	Nakawa	322m of drains constructed
23	Drainage improvement of Transformer roadside drain and Alippo community bridge	Nakawa	251m of drains constructed
24	Butabika /Black street Construction of the two barrels box culverts	Nakawa	390m of drains constructed
25	Construction of Kanyankole/faith community drain	Nakawa	233m of drains constructed
26	Butabika –Biina/Mpiima roadside Drainage community	Nakawa	390m of drains constructed
27	Construction of the roadside Lameka community drain and drainage improvement in Ntinda Vocational Institute	Nakawa	302m of drains constructed
28	Sekalabye roadside drainage Construction	Nakawa	352m of drains constructed
29	Drainage improvement works on Kasokoso Bridge	Nakawa	bridge culvert constructed
30	Drainage Improvement Works Along Musajja Alumbwa Box Culvert, Channel And Road Section	Central	
31	Drainage improvement works along Menseki community channel	Kawempe	
32	Drainage Improvement Works on Nsibambi Channel Crossing (Biyem Section) In Bulange	Lubaga	

Ongoing Drainage works nearing completion

Manifesto Pledge

6. Implement projects to improve drainage in Lubaga, Central, Makindye and Nakawa divisions

S/No.	Details	Division	Contractor	Project physical progress as at 31 st March 2023
DRAINAGES ONGOING				
1	Drainage construction works on Lubyia zone 7- nankulabye - kiyaaye drains	Rubaga	Ms. Da Track	60% Slow progress. Behind schedule
2	Construction of Kinawataka - Canana palm village Butabika box culvert	Nakawa	Ms. Da Track	94% Behind schedule
3	Construction of drainage crossing at Nsooba channel	Kawemp e	Nippon Parts	90% Behind schedule

Manifesto Pledge

7. Streetlighting in Kampala

Implementation Status

- **The Kampala Street lighting Project.**
KCCA completed the feasibility study and Master Plan for the Kampala Lighting with support from Agence Française de Développement (AFD).
- KCCA continues to maintain 5,400 street lights across the City
- Upgraded 2000 High Pressure Mercury Vapour to Energy Efficient LEDS
- Upgraded solar lighting system Technology 350 lights along Jinja Road, Kampala road, Speke road and City Square.

Manifesto Pledge

7. Streetlighting in Kampala



Manifesto Pledge

8. Development of markets

Implementation status

Kitintale market

- Commenced construction of Phase 2 for Kitintale market for over 2,000 Vendors

Others

- Identified land for more market development in the city

Kitintale Market



Artistic impression of the **Kitintale market** currently under construction to:

- (i) To create decent affordable workspaces for 2000 vendors
- (ii) Promote value addition activities along the agricultural value chain

Busega market



Busega Market completed and handed over to KCCA to accommodate 2,200 vendors.



Manifesto Pledge

8. Development of markets

Implementation status

•KCCA has taken over management of 15 City markets

- Kiswa
- Luzira
- Bugolobi
- Namuwongo I
- Namuwongo II
- Kamokya
- City Abattoir
- Kasubi

- Usafi
- Nakasero
- Nakawa
- Bukoto
- Busega
- Nakasero – ongoing
- Owino- Completed
- Wandegeya - ongoing

Revenue collection

Manifesto Pledge

9. Revenue collection

Implementation status

- In FY 2021/22, KCCA registered the highest revenue collection of UGX 93.24bn in its history and a revenue growth of 16%.
- Over the 9 months in FY2022/23 (July 2022-March 2023) total collection were UGX 78.79 billion which is 103.78% performance against the target of UGX 77.0 bn

Period (2023)	Collection	Target	% Performance
Jul-Sep Q1	24,642,099,830	24,747,496,395	99.57%
Oct-Dec Q2	25,444,725,870	24,548,683,112	103.65%
Half year	50,086,825,700	49,296,179,506	101.60%
Jan- Mar Q3	29,900,119,134	27,780,658,376	107.63%
9 months	79,986,944,834	77,076,837,882	103.78%

Major Challenges

1. **Inadequate financing for key infrastructure** and city maintenance programs
2. **Old and dilapidated Buildings,** schools & health infrastructure which requires a lot of money to maintain
3. Old roads and drainages and few km of paved roads
4. Vandalism of Public infrastructure
5. Behaviour change towards solid waste Management.
6. Congestion in the city as a result of increase of private cars
7. **Inadequate Legal Framework for revenue generation.**
 - KCCA cannot collect outdoor advertising fees and market rent and dues from vendors because of absence of enabling laws

Way forward

1. Solid waste management.

- KCCA is implementing executive order regarding solid waste management

2. Roads

- Fast tracking the implementation of GKMA-UDP project (72 km); KCRRP (69km) and the annuity project to be financed by UK

3. Revenue generation

- Fast track ordinance for increasing outdoor advertising.

4. Market development

- Obtain financing to purchase land for more markets